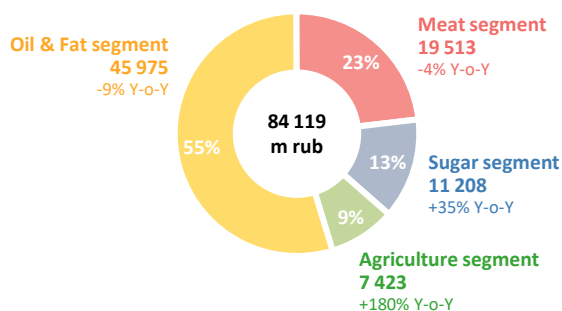
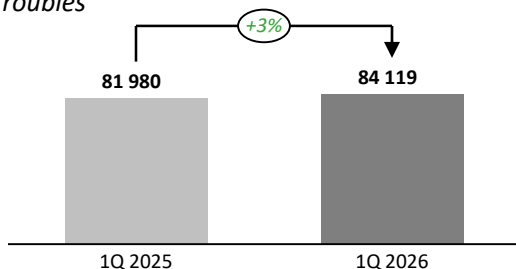


# TRADING RESULTS 1Q 2026

## Rusagro's revenue structure\* for 1Q 2026

million roubles



\* Sales before intersegment eliminations and account for other sales.

In 1Q 2026 Rusagro's consolidated revenue before intersegment eliminations reached 84 bn roubles. In comparison to 1Q 2025 revenue increased by 3% (+2 bn roubles).

Rusagro's revenue growth maintained a positive trend due to its Sugar and Agricultural business.

Following the increase in sales volume, the revenue of the Sugar business grew by 35%.

Revenue from the Agricultural business increased 2,8 times amid the expansion of grain sales in the trading channel in line with the development strategy.

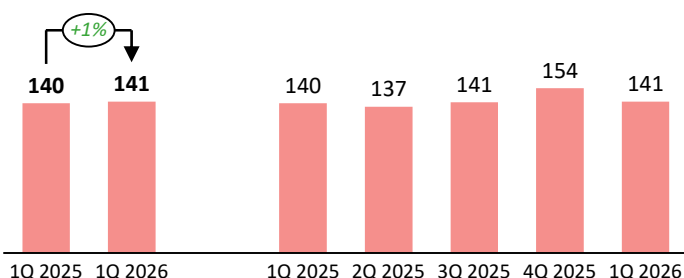
Meat business revenue decreased by 4% amid stabilization of pork prices due to increased imports of chicken fillet from China, which was partially offset by increased production at Rusagro in the Primorye cluster and an improved share of high-value-added products in the sales structure.

The Oil & Fat business demonstrated a 9% decline in revenue due to the period of development of the design capacity at the Atkarsky oil extraction plant after the completion of modernization in January 2026 and the strengthening of the ruble.

## MEAT SEGMENT

### Production of pigs

thousand tonnes, in live weight for slaughtering



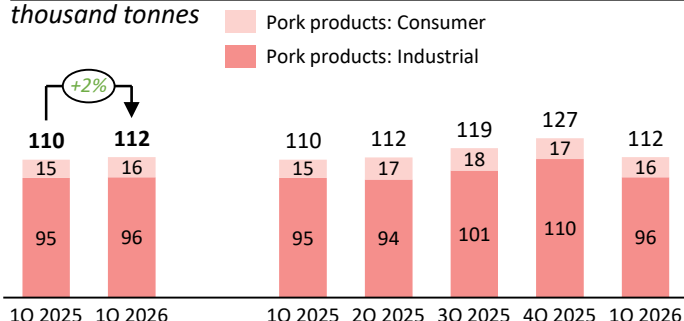
Liveweight pork production remained virtually unchanged compared to the same period last year, totaling 141 thousand tonnes.

Due to the high risk to staff and production processes in the border area, Rusagro Group management decided to close three pig farms in the Belgorod Region (-6 thousand tonnes).

Increased utilisation of the Primorye cluster made it possible to offset the lost volumes in the Central Federal District (+7 thousand tonnes).

### Sales volume of pork products

thousand tonnes



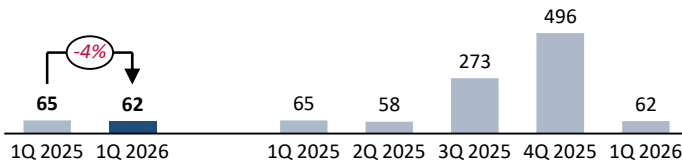
Sales volume of pork products increased by 2% (+2 thousand tonnes) to 122 thousand tonnes.

The sales structure has improved: the share of high-value-added products has increased from 57% to 65% due to the launch of a new deboning complex in the Central Federal District.

## SUGAR BUSINESS

### Production of sugar

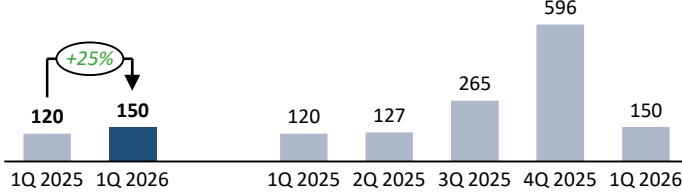
thousand tonnes



In 1Q 2026 sugar production decreased by **4%** compared to the same quarter of the previous year to **62 thousand tonnes (-3 thousand tonnes)** in light of lower sugar beet digestability in 2025/26 season.

### Sales volume of sugar

thousand tonnes

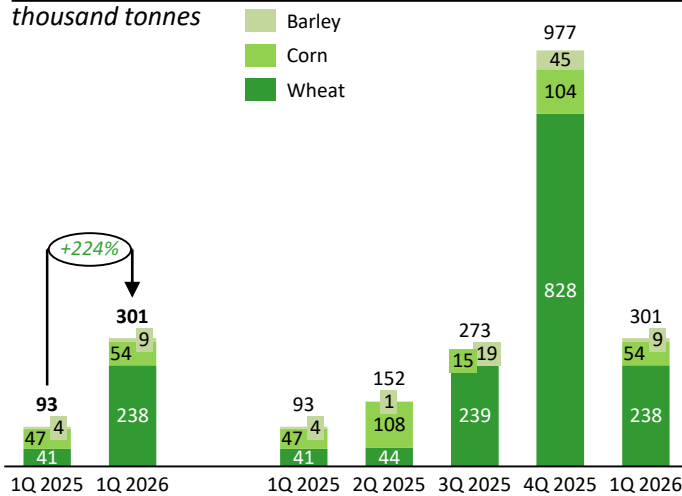


Sugar sales volume increased by **25%** to **150 thousand tonnes (+30 thousand tonnes)** due to sales under long-term contracts.

## AGRICULTURAL BUSINESS

### Sales volume of grain crops

thousand tonnes



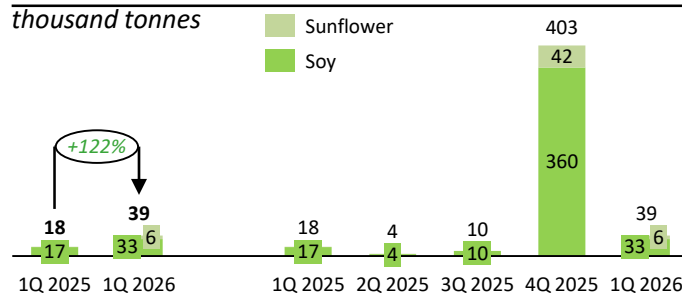
In 1Q 2026 grain crops sales improved **3,2 times** and amounted to **301 thousand tonnes (+208 thousand tonnes)**.

Wheat sales increased **5,8 times (+197 thousand tonnes)** to **238 thousand tonnes**. This growth was primarily due to expanded sales through the trading channel, in line with the Agricultural business development strategy.

Corn sales increased by **15% (+7 thousand tonnes)** to **54 thousand tonnes** due to the receipt of a quota for duty-free exports in the Far Eastern Federal District and an increase in shipments abroad.

### Sales volume of oil crops

thousand tonnes

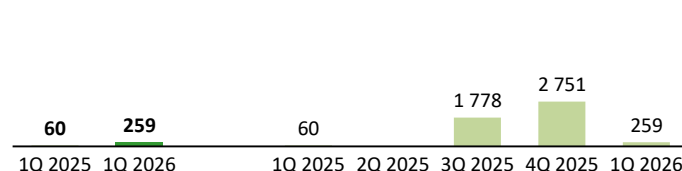


Oil crops sales increased to **39 thousand tonnes (+21 thousand tonnes)**.

Soy sales increased by **16 thousand tonnes** to **39 thousand tonnes** due to the sales expansion in the trading channel.

### Sales volume of sugar beet

thousand tonnes

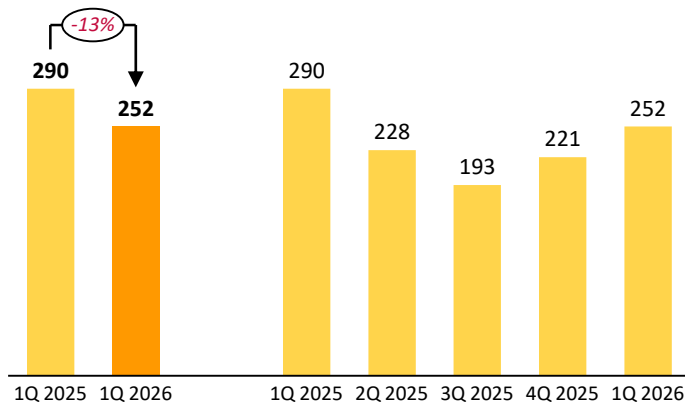


Sugar beet sales increased to **259 thousand tonnes (+199 thousand tonnes)** relative to the same period of the previous year, driven by the shift in the schedule for harvesting and selling sugar beets to January-February 2026 due to unfavorable weather conditions.

## OIL & FAT BUSINESS

### Production of crude vegetable oil

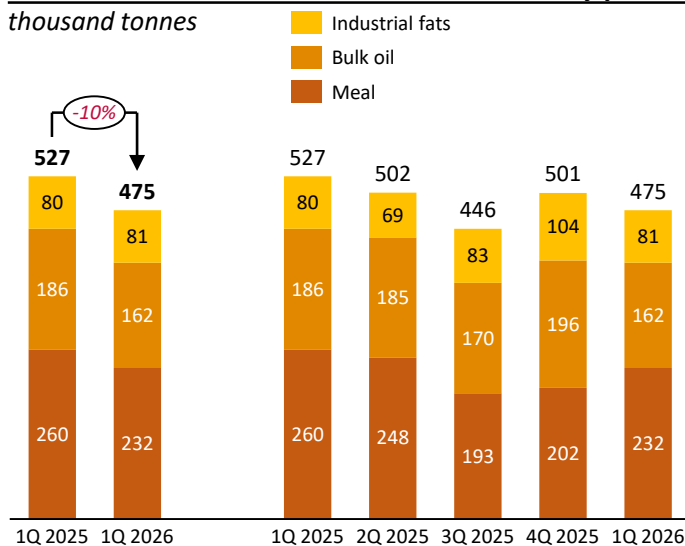
thousand tonnes



Crude vegetable oil production decreased by **13% (-38 thousand tonnes)** to **252 thousand tonnes** due to the period of development of the design capacity at the Atkarsky oil extraction plant following a large-scale modernization; the plant was launched in January 2026.

### Sales volume of industrial oil & fat and dairy products

thousand tonnes



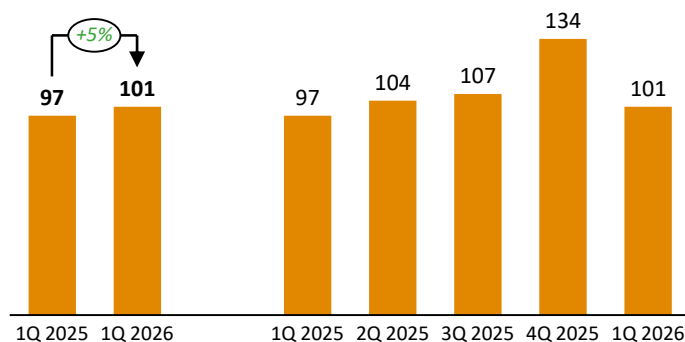
Industrial oil and fat sales decreased by **10%** to **475 thousand tonnes (-52 thousand tonnes)**.

Meal sales decreased by **11%** to **232 thousand tonnes (-28 thousand tonnes)**, crude oil sales decreased by **13%** to **162 thousand tonnes (-24 thousand tonnes)**, in line with production dynamics.

Industrial fat sales remained virtually unchanged at **81 thousand tonnes**.

### Sales volume of consumer oil & fat and dairy products

thousand tonnes



In Q1 2026, sales of consumer products in the oil and fats business (bottled oil, margarines, spreads, mayonnaise and sauces based on it, ketchup) amounted to **101 thousand tonnes (+5%; +4 thousand tonnes)**.

By transforming its distribution network and implementing marketing strategy initiatives, Rusagro expanded its presence in major retail chains and improved its market share.

## Trading results of 1Q 2026

Item	1Q. 2026 r.	1Q. 2025 r.	Change, %
Total sales*, million roubles	84 119	81 980	3%
<b>Oil &amp; Fats business, thousand tonnes</b>			
Production volume of crude vegetable oil	252	290	(13%)
Sales volume of consumer products	101	97	5%
Sales volume of industrial products, including:	475	527	(10%)
meal	232	260	(11%)
bulk oil	162	186	(13%)
Industrial fats	81	80	0%
<b>Meat business, thousand tonnes</b>			
Production volume of pork in live weight for slaughtering	141	140	1%
Sales volume of pork products	112	110	2%
industrial products	96	95	1%
consumer products	16	15	8%
<b>Sugar business, thousand tonnes</b>			
Production volume of sugar	62	65	(4%)
Sales volume of sugar	150	120	25%
<b>Agricultural business, thousand tonnes</b>			
Sales volume of grain crops, including:	301	93	224%
wheat	238	41	476%
corn	54	47	15%
barley	9	4	112%
Sales volume of oil crops, including:	39	18	122%
sunflower	6	0	
soybeans	33	17	90%
Sales volume of sugar beet	259	60	334%

\* Sales before intersegment eliminations and account for other sales