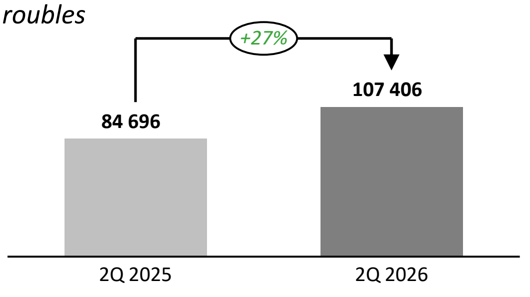
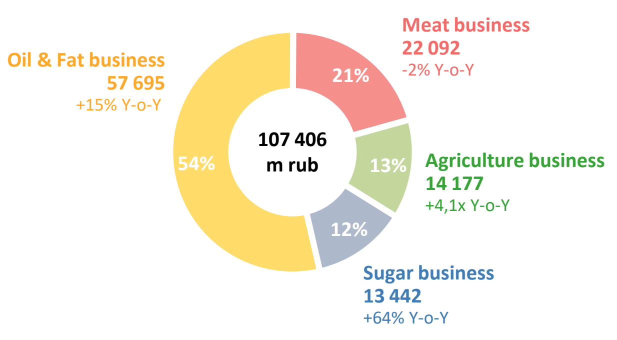
TRADING RESULTS 2Q 2026

Rusagro's revenue structure* for 2Q 2026

million roubles





In 2Q 2026 Rusagro's consolidated revenue before intersegment eliminations increased by 27% Y-o-Y to 107 bn roubles (+23 bn roubles).

Rusagro's revenue accelerated growth in 2Q 2026 due to an increase in sales volume of grains and oil & fat products.

The Oil & Fat business demonstrated a 15% Y-o-Y revenue growth, driven by higher production volumes at the Atkarsky oil extraction plant following the completion of its modernization in January 2026.

The Meat business maintained revenue at the level of 2Q 2025 amid decrease of pork prices due to increased imports of chicken fillet from China, which was partially offset by growth of production and an improved share of high-value-added products in the sales structure supported by the commissioning of a new deboning facility in the Central Federal District.

Revenue from the Agricultural business increased 4,1 times Y-o-Y amid the expansion of wheat and soya sales in the trading channel in line with the development strategy.

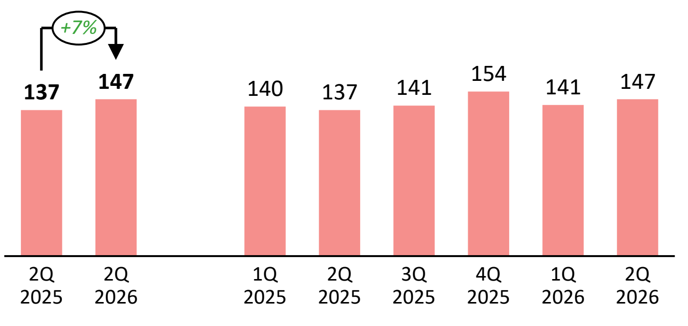
The revenue of the Sugar business grew by 64% Y-o-Y driven by higher sales volume in the trading channel.

** Sales before intersegment eliminations and account for other sales.*

MEAT BUSINESS

Production of pigs

thousand tonnes, in live weight for slaughtering

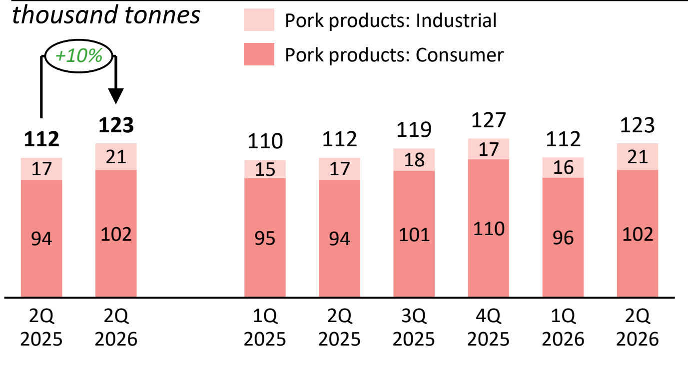


Live weight pork for slaughtering increased by 7% to 147 thousand tonnes (+10 thousand tonnes) relative to the prior-year period, reflecting the impact of initiatives within the framework of the business production program development.

In the Central Federal District production growth of live weight port for slaughtering increased by 4 thousand tonnes. Production of live weight pork for slaughtering in the Far Eastern Federal District increased by 6 thousand tonnes, reflecting the consistent implementation of the project to expand the capacity of the Primorye cluster to 75 thousand tonnes per annum.

Sales volume of pork products

thousand tonnes



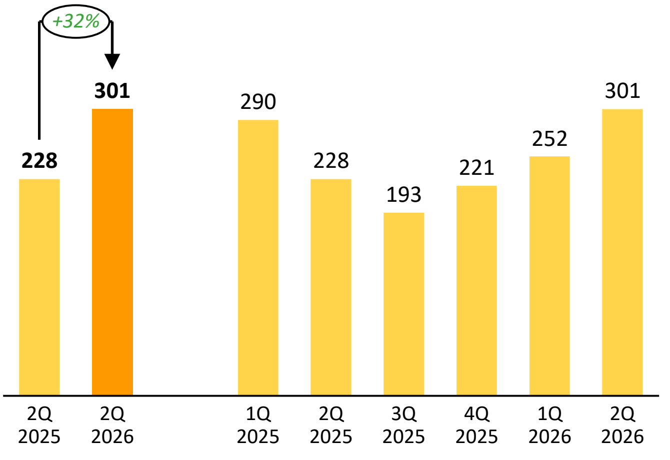
Sales volume of pork products increased by 10% (+11 thousand tonnes) to 123 thousand tonnes.

The sales structure has improved: the share of high-value-added products has increased from 57% to 65% due to the launch of a new deboning complex in the Central Federal District.

OIL & FAT BUSINESS

Production of crude vegetable oil

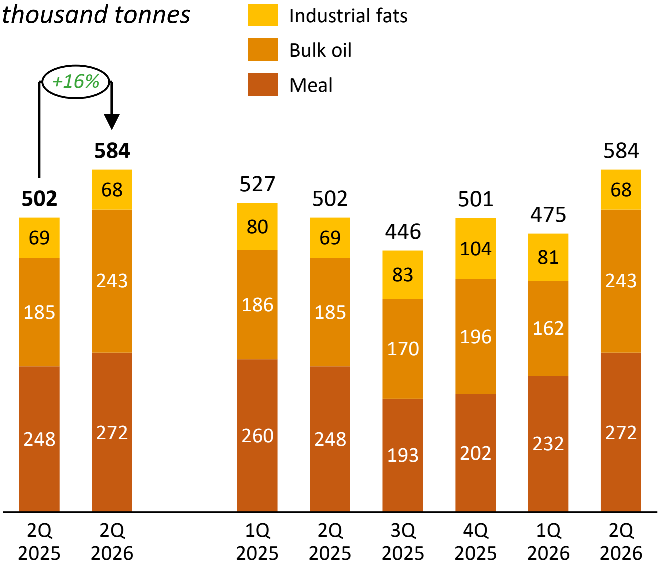
thousand tonnes



Crude vegetable oil production increased by **32% (+73 thousand tonnes)** to **301 thousand tonnes**, driven by higher utilization rates at the Atkarsky oil extraction plant following the completion of the modernization and capacity expansion project in January 2026.

Sales volume of industrial oil & fat and diary products

thousand tonnes



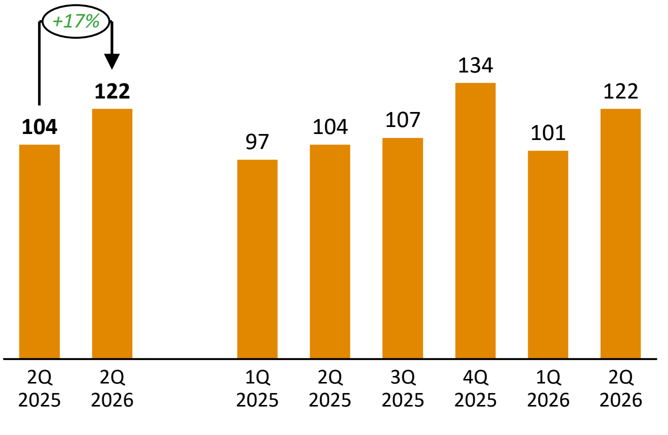
Industrial oil and fat sales increased by **16%** to **584 thousand tonnes (+82 thousand tonnes)**.

Meal sales increased by **9%** to **272 thousand tonnes (+24 thousand tonnes)**, crude oil sales increased by **32%** to **243 thousand tonnes (+58 thousand tonnes)**, in line with production dynamics.

Industrial fat sales remained virtually unchanged at **68 thousand tonnes.**

Sales volume of consumer oil & fat and diary products

thousand tonnes



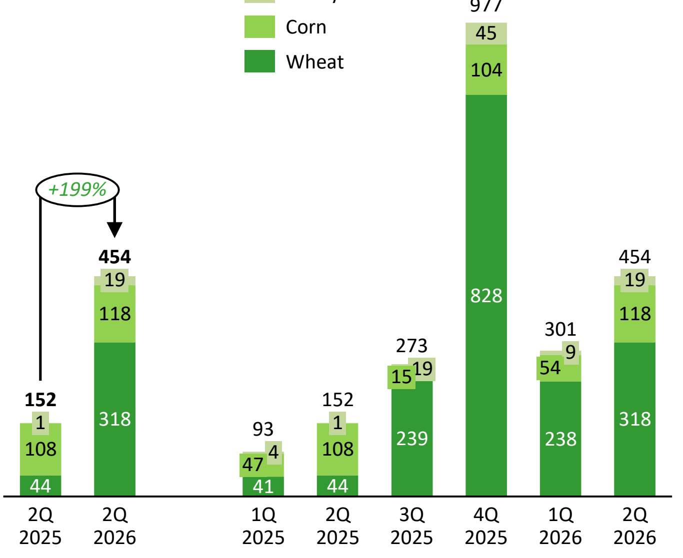
In 2Q 2026, sales of consumer products in the Oil & Fat business (bottled oil, margarines, spreads, mayonnaise and sauces based on it, ketchup) increased by **17%** to **122 thousand tonnes (+18 thousand tonnes).**

Growth in the consumer segment was driven primarily by increased availability of bottled oil under the Rusagro brands in major national retail chains.

AGRICULTURAL BUSINESS

Sales volume of grain crops

thousand tonnes

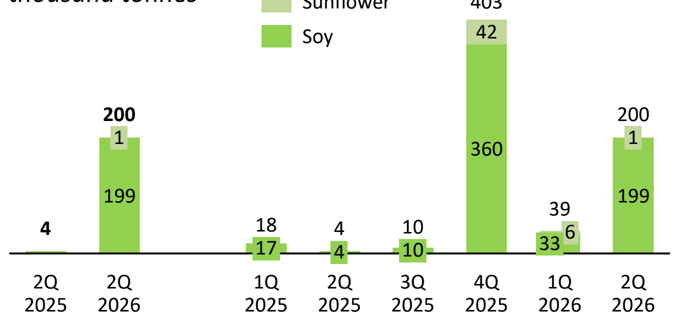


In 2Q 2026, grain crop sales improved **3 times** and amounted to **454 thousand tonnes (+302 thousand tonnes)**, driven primarily by the expansion of sales in the trading channel, in line with the agricultural business development strategy.

Wheat sales increased **7,3 times (+274 thousand tonnes)** to **318 thousand tonnes**, corn – **by 10%** to **118 thousand tonnes (+10 thousand tonnes)**, barley – to **19 thousand tonnes**.

Sales volume of oil crops

thousand tonnes



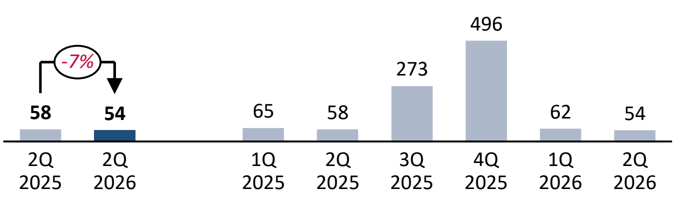
Oil crops sales amounted to **200 thousand tonnes (+196 thousand tonnes)**.

Soy sales volume reached **199 thousand tonnes**, driven by higher crop yields in the 2025/26 season and expanded sales in the trading channel.

SUGAR BUSINESS

Production of sugar

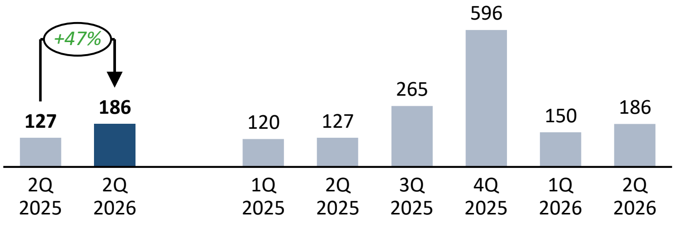
thousand tonnes



In 2Q 2026 sugar production decreased by **7%** compared to the 2Q 2025 and amounted to **54 thousand tonnes (-4 thousand tonnes)**, primarily due to lower sugar beet digestibility recorded during the 2025/26 season.

Sales volume of sugar

thousand tonnes



Sugar sales volumes increased by **47%** to **186 thousand tonnes (+59 thousand tonnes)**. The decline in sugar production was offset by higher sales in the trading channel.

Trading results of 2Q and 6M 2026

Item	6M 2026	6M 2025	*Change, %*	2Q 2026	2Q 2025	*Change, %*
Total sales*, million roubles	191 526	166 675	*15%*	107 406	84 696	*27%*
Oil & Fat business, thousand tonnes						
Production volume of crude vegetable oil	553	518	*7%*	301	228	*32%*
Sales volume of consumer products	223	201	*11%*	122	104	*17%*
Sales volume of industrial products, including:	1 058	1 028	*3%*	584	502	*16%*
meal	504	509	*(1%)*	272	248	*9%*
bulk oil	405	370	*9%*	243	185	*32%*
industrial fats	149	149	*(0%)*	68	69	*(1%)*
Meat business, thousand tonnes						
Production volume of pork in live weight for slaughtering	288	276	*4%*	147	137	*7%*
Sales volume of pork products	235	222	*6%*	123	112	*10%*
industrial products	198	190	*4%*	102	94	*8%*
consumer products	37	32	*15%*	21	17	*21%*
Sugar business, thousand tonnes						
Production volume of sugar	117	124	*(6%)*	54	58	*(7%)*
Sales volume of sugar	336	247	*36%*	186	127	*47%*
Agricultural business, thousand tonnes						
Sales volume of grain crops, including:	755	245		454	152	
wheat	555	85		318	44	
corn	172	155		118	108	
barley	28	5		19	1	
Sales volume of oil crops, including:	239	22		200	4	
sunflower	8	1		1	0	
soybeans	231	21		199	4	
Sales volume of sugar beet	259	60		0	0	

** Sales before intersegment eliminations and account for other sales.*

Comment: Since some indicators and percentages in the diagrams and texts of the press release were rounded to the nearest whole number, the sum of the rounded values may not fully match the totals. Further, calculations of changes were derived from the pre-rounded indicators and may therefore not fully match the changes calculated with the rounded values.